

Board of Directors

Mapletree adopts the principle that an effective Board of Directors is one constituted with the right core competencies and diversity of experiences for the growth and success of the Group. The collective wisdom of the Board provides strategic guidance and diverse insights to support the Management.



From left to right:

- Paul Ma Kah Woh
- David Christopher Ryan
- Hiew Yoon Khong
- Edmund Cheng
- Elaine Teo
- Samuel N. Tsien
- Tsang Yam Pui
- Wong Meng Meng
- Lee Chong Kwee

Board of Directors

Edmund Cheng, 63 **Chairman**

Mr Edmund Cheng is the Chairman of the Board of Directors of Mapletree Investments Pte Ltd (MIPL). He is also the Chairman of its Executive Resource and Compensation Committee, and Investment Committee.

Mr Cheng is concurrently the Deputy Chairman of Wing Tai Holdings Limited, Chairman of SATS Ltd (both listed on the Singapore Exchange) and Executive Director of Wing Tai Malaysia Berhad (a company listed on Bursa Malaysia).

Apart from his wealth of experience as a property developer, Mr Cheng is actively involved in the public and private sectors. From 2005 to 2013, he was Chairman of the National Arts Council and was involved in national efforts to promote and develop an arts landscape. Mr Cheng previously served as Chairman of The Esplanade Co. Ltd (2003 – 2005), as well as Founding Chairman of The Old Parliament House Limited (2002 – 2006) and Design Singapore Council (2003 – 2008). He was a member on the Board of Trustees of Nanyang Technological University (2007 – 2012). He also served on the Board of Singapore Airlines Limited (1996 – 2004) and was a past President of the Real Estate Developers' Association of Singapore (REDAS) and remains a member of its Presidential Council.

Mr Cheng was awarded The Meritorious Service Medal in 2015, The Public Service Star (BAR) in 2010 and The Public Service Star (BBM) in 1999 by the Singapore Government for his significant contributions. He also received the Outstanding Contribution to Tourism Award from the Singapore Government in 2002. In 2009, he was conferred "Officier de l'Ordre des Arts et des Lettres" by the Government of the Republic of France.

Lee Chong Kwee, 59 **Director**

Mr Lee Chong Kwee is a member of the MIPL Board and the Chairman of its Audit and Risk Committee as well as its Transaction Review Committee.

He is also currently the Chairman of Jurong Port Pte Ltd, a Director of JTC Corporation as well as the Corporate Advisor to Temasek Holdings Private Limited. Mr Lee had previously served on the Advisory Boards of National University of Singapore Business School and The Logistics Institute – Asia Pacific.

Mr Lee was formerly the Asia Pacific Chief Executive Officer of Exel (Singapore) Pte Ltd and is a fellow of the Singapore Institute of Directors.

Paul Ma Kah Woh, 68 **Director**

Mr Paul Ma Kah Woh is a member of the MIPL Board and a member of its Audit and Risk Committee, Executive Resource and Compensation Committee, Investment Committee and Transaction Review Committee. He is also the Chairman of Mapletree Logistics Trust Management Ltd, the manager of Mapletree Logistics Trust.

Concurrently, Mr Ma is a Director of StarHub Ltd and PACC Offshore Services Holdings Ltd (both companies listed on the Main Board of the Singapore Exchange) as well as of CapitalLand China Development Fund II Limited, a private equity firm. In addition, Mr Ma is a member of the National Heritage Board where he also chairs their Audit Committee.

Mr Ma is a fellow of the Institute of Chartered Accountants in England and Wales as well as a member of the Institute of Singapore Chartered Accountants.

Tsang Yam Pui, 69 **Director**

Mr Tsang Yam Pui is a member of the MIPL Board and a member of its Audit and Risk Committee. He is also the Chairman of Mapletree Commercial Trust Management Ltd. Mr Tsang is concurrently the Chief Executive Officer and Executive Director of NWS Holdings Limited, a leading infrastructure and services company listed on the Hong Kong Stock Exchange since 2003. He is also the Vice Chairman and Director of New World First Bus Services Limited, New World First Bus Services (China) Limited, New World First Ferry Services Limited and Citybus Limited. In addition, Mr Tsang is a Director of GHK Hospital Limited and a Non-Executive Director of Wai Kee Holdings Ltd in Hong Kong SAR. He is also an Alternate Director of Goshawk Aviation Limited and a Director of Bauhinia Aviation Capital Limited based in the Republic of Ireland.

Prior to Mr Tsang's appointment with NWS Holdings Limited, he served in the Hong Kong Police Force for 38 years where he held many key appointments before retiring as its Commissioner in 2003.

For his distinguished public service, Mr Tsang was awarded the Gold Bauhinia Star (Hong Kong SAR), the Order of the British Empire, the Queen's Police Medal and the Colonial Police Medal for Meritorious Service.

Wong Meng Meng, 67 **Director**

Mr Wong Meng Meng, Senior Counsel, is a member of the MIPL Board, a member of its Audit and Risk Committee and a member of its Transaction Review Committee. Mr Wong is also the Chairman of Mapletree Industrial Trust Management Ltd.

Mr Wong is concurrently a Director of United Overseas Bank Ltd and NIE International Private Limited, and the Chairman of Energy Market Company Pte Ltd.

Mr Wong is the Founder-Consultant of WongPartnership LLP, a leading law firm in Singapore. He is an accredited Adjudicator under the Building and Construction Industry Security of Payment Act, Chapter 30B of Singapore, and a member of the Competition Appeal Board, Singapore. He is a member of the Advisory Board of the Faculty of Law, National University of Singapore, and was also the President of Law Society of Singapore from 2010 to 2012.

David Christopher Ryan, 46 Director

Mr David Christopher Ryan is a member of the MIPL Board and a member of its Investment Committee. Mr Ryan also serves on the Advisory Council for the Jackson Institute for Global Affairs at Yale University.

Mr Ryan was the immediate past President of Goldman Sachs Asia (ex Japan) from 2010 to 2013. Mr Ryan joined Goldman Sachs in 1992, and spent nine years in Asia before returning to the US in end 2013.

He was made partner of Goldman Sachs in 2004 at age 34. In addition to his role on the MIPL Board, Mr Ryan remains a Senior Director of Goldman Sachs & Co.

Samuel N. Tsien, 61 Director

Mr Samuel N. Tsien is a member of the MIPL Board.

Mr Tsien is the Group Chief Executive Officer and Executive Director of Oversea-Chinese Banking Corporation Limited (OCBC). He is also Chairman of OCBC (China) and a member of the board of directors of various other companies in the OCBC group. Prior to these appointments, he was the Senior Executive Vice President and Global Head, Global Corporate Bank, with worldwide responsibilities for all of OCBC's corporate and commercial customer relationships. He is a Council member of the Singapore Business Federation and the Association of Banks in Singapore.

Prior to joining OCBC, Mr Tsien was President and Chief Executive Officer of Bank of America (Asia) Ltd and later, President and Chief Executive Officer of China Construction Bank (Asia) Corporation Ltd. He had concurrently served as Executive Vice President and as Asia Commercial and Consumer Banking Group Executive of Bank of America Corporation.

Mr Tsien has held other senior management positions in corporate banking, retail banking and risk management at Bank of America in Hong Kong SAR and San Francisco.

Elaine Teo, 49 Director

Ms Elaine Teo is a member of the MIPL Board.

Ms Teo is a Senior Advisor at Holdingham Group Ltd and is also currently a

Non-Executive and Independent Director of Olam International Limited. She has over 20 years of investment experience primarily with Capital Group of Companies – both as an analyst and an investment manager. She was formerly the Chairman of Capital International Research Inc., and Managing Director of Capital International Inc. Asia.

Ms Teo holds a Bachelor of Arts (Honours) degree in Experimental Psychology from Oxford University.

Hiew Yoon Khong, 54 Director and Group Chief Executive Officer

Mr Hiew Yoon Khong is a member of the MIPL Board and its Group Chief Executive Officer. He is also a Non-Executive Director of Mapletree Logistics Trust Management Ltd, Mapletree Industrial Trust Management Ltd, Mapletree Commercial Trust Management Ltd, and Mapletree Greater China Commercial Trust Management Ltd.

Mr Hiew joined Mapletree in 2003 as Group Chief Executive Officer. He has since led the Group from a Singapore-centric real estate company worth S\$2.3 billion to a global company with total assets in excess of S\$30 billion.

From 2003 to 2011, Mr Hiew was concurrently Senior Managing Director (Special Projects) of Temasek Holdings. His past directorships include serving as a member on the Board of Trustees of the National University of Singapore.

Mr Hiew holds a Master of Arts degree in Economics from the University of Warwick, and a Bachelor of Arts degree in Economics from the University of Portsmouth.