

# Board of Directors

Mapletree adopts the principle that an effective Board of Directors is one constituted with the right core competencies and diversity of experiences for the growth

and success of the Group. The collective wisdom of the Board provides strategic guidance and diverse insights to support the Management.



From left to right (seated):  
David Christopher Ryan  
Paul Ma Kah Woh  
Hiew Yoon Khong  
Edmund Cheng  
Lee Chong Kwee  
Elaine Teo

From left to right (standing):  
Cheah Kim Teck  
Wong Meng Meng  
Tsang Yam Pui  
Samuel N. Tsien

# Board of Directors

## Edmund Cheng, 64 Chairman

Mr Edmund Cheng is the Chairman of the Board of Directors of Mapletree Investments Pte Ltd (MIPL). He is also the Chairman of its Executive Resource and Compensation Committee, and Investment Committee.

Mr Cheng is concurrently the Deputy Chairman of Wing Tai Holdings Limited, Executive Director of Wing Tai Malaysia Berhad (a company listed on Bursa Malaysia), and Deputy Chairman of Civil Aviation Authority of Singapore.

Apart from his wealth of experience as a property developer, Mr Cheng is actively involved in the public and private sectors. From 2005 to 2013, he was Chairman of the National Arts Council and was involved in national efforts to promote and develop an arts landscape. Mr Cheng previously served as Chairman of The Esplanade Co. Ltd (2003 – 2005), as well as Founding Chairman of The Old Parliament House Limited (2002 – 2006), Design Singapore Council (2003 – 2008) and Chairman of the Singapore Tourism Board (1993 – 2001). He was a member on the Board of Trustees of Nanyang Technological University (2007 – 2012). He was also the Chairman of SATS Ltd (2003 – 2016) and has also served on the Board of Singapore Airlines Limited (1996 – 2004). In addition, Mr Cheng was a past President of the Real Estate Developers' Association of Singapore (REDAS) and remains a member of its Presidential Council.

Mr Cheng was awarded the Meritorious Service Medal in 2015, the Public Service Star (BAR) in 2010 and the Public Service Star (BBM) in 1999 by the President of the Republic of Singapore for his significant contributions. He also received the Outstanding Contribution to Tourism Award from the Singapore Government in 2002. In 2009, he was conferred "Officier de l'Ordre des Arts et des Lettres" by the Government of the Republic of France.

## Lee Chong Kwee, 60 Director

Mr Lee Chong Kwee is a member of the MIPL Board and the Chairman of its Audit and Risk Committee as well as its Transaction Review Committee.

He is also the Non-Executive Chairman of Mapletree Logistics Trust Management Ltd (as manager of Mapletree Logistics Trust) and a Corporate Advisor to Temasek Holdings. Mr Lee was previously Non-Executive Chairman of Jurong Port Pte Ltd and also served on the Advisory Boards of the National University of Singapore Business School and The Logistics Institute – Asia Pacific.

Mr Lee was formerly the Asia Pacific Chief Executive Officer of Exel (Singapore) Pte Ltd and is a fellow of the Singapore Institute of Directors.

## Paul Ma Kah Woh, 69 Director

Mr Paul Ma Kah Woh is a member of the MIPL Board and a member of its Audit and Risk Committee, Executive Resource and Compensation Committee and Investment Committee. He is also the Non-Executive Chairman of Mapletree Greater China Commercial Trust Management Ltd, the manager of Mapletree Greater China Commercial Trust.

Concurrently, Mr Ma is a Director of StarHub Ltd and PACC Offshore Services Holdings Ltd (both companies listed on the Main Board of the Singapore Exchange). In addition, Mr Ma is a member of the National Heritage Board where he also chairs their Audit Committee.

Mr Ma is a fellow of the Institute of Chartered Accountants in England and Wales as well as a member of the Institute of Singapore Chartered Accountants.

## Tsang Yam Pui, 70 Director

Mr Tsang Yam Pui is a member of the MIPL Board and a member of its Audit and Risk Committee. He is also the Non-Executive Chairman of Mapletree Commercial Trust Management Ltd (as manager of Mapletree Commercial Trust). Mr Tsang is concurrently the Chief Executive Officer and Executive Director of NWS Holdings Limited, a leading infrastructure and services company listed on the Hong Kong Stock Exchange since 2003. He is also the Vice Chairman and Director of New World First Bus Services Limited, New World First Bus Services (China) Limited, New World First Ferry Services Limited and Citybus Limited. In addition, Mr Tsang is a Director of GHK Hospital Limited and a Non-Executive Director of Wai Kee Holdings Ltd based in Hong Kong SAR. He is also an Alternate Director of Goshawk Aviation Limited and a Director of Bauhinia Aviation Capital Limited based in the Republic of Ireland.

Prior to Mr Tsang's appointment with NWS Holdings Limited, he served in the Hong Kong Police Force for 38 years where he held many key appointments before retiring as its Commissioner in 2003.

For his distinguished public service, Mr Tsang was awarded the Gold Bauhinia Star (Hong Kong SAR), the Order of the British Empire, the Queen's Police Medal and the Colonial Police Medal for Meritorious Service.

## Wong Meng Meng, 68 Director

Mr Wong Meng Meng, Senior Counsel, is a member of the MIPL Board, a member of its Audit and Risk Committee and a member of its Transaction Review Committee. Mr Wong is also the Non-Executive Chairman of Mapletree Industrial Trust Management Ltd

(as manager of Mapletree Industrial Trust) and Chairman of Energy Market Company Pte Ltd. Mr Wong is concurrently a Director of NIE International Private Limited.

Mr Wong is the Founder-Consultant of WongPartnership LLP, a leading law firm in Singapore. He is a member of the Competition Appeal Board, Singapore and a member of the Advisory Board of the Faculty of Law, National University of Singapore. He was also the President of the Law Society of Singapore from 2010 to 2012.

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### **David Christopher Ryan, 47** **Director**

Mr David Christopher Ryan is a member of the MIPL Board and a member of its Investment Committee. Mr Ryan serves on the board of directors for the Jackson Institute for Global Affairs at Yale University and is also a Non-Executive Director of ADT Security Services Corporation.

Mr Ryan was the immediate past President of Goldman Sachs Asia (ex Japan) from 2010 to 2013, where he served on the firm's Management Committee. Mr Ryan joined Goldman Sachs in 1992, and spent nine years in Asia before returning to the US in end 2013.

He was made partner of Goldman Sachs in 2004 at age 34. In addition to his role on the MIPL Board, Mr Ryan remains a Senior Director of Goldman Sachs & Co. and serves as a Corporate Advisor to Temasek Holdings.

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### **Samuel N. Tsien, 62** **Director**

Mr Samuel N. Tsien is a member of the MIPL Board.

Mr Tsien is the Group Chief Executive Officer and Executive Director of Oversea-Chinese Banking Corporation Limited (OCBC). He is also Chairman of OCBC Wing Hang Bank (China) Limited and a member of the board of directors of various other companies in the OCBC group. Prior to these appointments, he was the Senior Executive Vice President and Global Head, Global Corporate Bank of OCBC. He is a Council member of the Association of Banks in Singapore and a member of the Monetary Authority of

Singapore's Financial Centre Advisory Panel (FCAP).

Prior to joining OCBC, Mr Tsien was President and Chief Executive Officer of Bank of America (Asia) from 1995 to 2006, and President and Chief Executive Officer of China Construction Bank (Asia) Corporation Ltd in 2007. He had concurrently served as Executive Vice President and as Asia Commercial and Consumer Banking Group Executive of Bank of America Corporation.

Mr Tsien has held other senior management positions in corporate banking, retail banking and risk management at Bank of America in Hong Kong SAR and San Francisco.

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### **Elaine Teo, 50** **Director**

Ms Elaine Teo is a member of the MIPL Board.

She is currently a Non-Executive and Independent Director of Olam International Limited. Ms Teo has over 20 years of investment experience, primarily with the Capital Group companies where she focused on Asian banks and global emerging markets, both as an analyst and an investment manager. She was formerly the Chairman of Capital International Research Group and Managing Director of Capital International Inc., Asia. Ms Teo was also a Senior Advisor and Partner at the Holdingham Group Ltd.

Ms Teo also serves on the board of Caregivers Alliance Ltd, a non-profit organisation focused on training and support of caregivers to persons with mental illness in Singapore. In addition, she is a member of the International Development Group of the Jesuit Refugee Service.

Ms Teo holds a Bachelor of Arts (Honours) degree in Experimental Psychology from Oxford University.

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### **Cheah Kim Teck, 65** **Director**

Mr Cheah Kim Teck is a member of the MIPL Board and was formerly an Independent Director and a member of the Audit and Risk Committee of Mapletree

Logistics Trust Management Ltd. Mr Cheah is currently the Managing Director, Business Development of Jardine Cycle & Carriage Limited (JC&C), and is responsible for overseeing JC&C's investment in Truong Hai Auto Corporation and developing new lines of business in the region. Mr Cheah is also a Director of Singapore Pools (Private) Limited.

He was formerly the CEO for JC&C's motor operations (excluding those held by PT Astra International Tbk) until he stepped down from his position in December 2013. He also served on JC&C's Board from 2005 to 2014. Prior to joining JC&C, Mr Cheah held several senior marketing positions in multinational companies, namely McDonald's Restaurants, Kentucky Fried Chicken and Coca-Cola.

Mr Cheah holds a Master of Marketing degree from the University of Lancaster, United Kingdom.

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### **Hiew Yoon Khong, 55** **Director and Group** **Chief Executive Officer**

Mr Hiew Yoon Khong is a member of the MIPL Board and its Group Chief Executive Officer. He is also a Non-Executive Director of Mapletree Logistics Trust Management Ltd, Mapletree Industrial Trust Management Ltd, Mapletree Commercial Trust Management Ltd, and Mapletree Greater China Commercial Trust Management Ltd.

Mr Hiew joined Mapletree in 2003 as Group Chief Executive Officer. He has since led the Group from a Singapore-centric real estate company worth S\$2.3 billion to a global company with total assets under management of more than S\$39 billion.

From 2003 to 2011, Mr Hiew was concurrently Senior Managing Director (Special Projects) of Temasek Holdings. His past directorships include serving as a member on the Board of Trustees of the National University of Singapore.

Mr Hiew holds a Master of Arts degree in Economics from the University of Warwick, and a Bachelor of Arts degree in Economics from the University of Portsmouth.